



2023 Continuum of Care (CoC) Competition

Ranking Summary

8/22/2023

The Priorities Committee is tasked with prioritizing the most effective and efficient HUD-CoC programs, both new and renewal, for funding in the FY23 HUD CoC Competition. To do so, the Priorities Committee created a two-tier Project Priority Listing of all HUD-CoC programs participating in this cycle.

Bonus Project Review & Selection:

The Committee's first task was to determine which new project proposals, worth **\$61,356** and **\$50,000** individually, to include in the application and prioritization process. Using the submitted Notices of Intent (NOI), community need recommendations from the Gaps & Needs Committee, and annual System Performance data, the Priorities Committee chose from the following proposals:

- HUD-CoC Bonus (\$61,356) – New Hope Housing – Alexandria Housing First Permanent Supportive Housing (PSH) Service Expansion
- HUD-Domestic Violence (DV) Bonus (\$50,000) – N/A

Recommendations & Approval:

The CoC received only one Notice of Intent (NOI) to apply for the HUD-CoC Bonus opportunity in the FY23 Competition, and none for the HUD-DV Bonus opportunity. The Priorities Committee elected to include the PSH service expansion proposal submitted by New Hope Housing in Alexandria's 2023 HUD-CoC Competition, contingent on Governing Board review and approval. The contingency was issued because the submitted NOI did not fill one of the community needs outlined in the FY23 Needs Assessment and did not display a clear benefit to program participants. There was also discussion about the risk of memorializing a program service via a grant funded position, as the NOI proposes to do with an added staff nutritionist.

The Committee recommends New Hope Housing sufficiently answer questions below in their project application and submit for final approval from the PPEH Governing Board. All questions are related to the proposed expanded service of a full-time staff nutritionist at the PSH program, as outlined in the NOI:

1. What system performance measure will be improved by the proposed service?
2. How many current program participants will utilize, or benefit from, the proposed service?
3. Has the organization explored existing programs or services within the community that could provide similar benefits to program participants?
4. What is the value of adding the proposed service vs. something more directly related to housing (ie. additional units)?

The Priorities Committee was disappointed to see no submissions for the HUD-DV Bonus Opportunity, despite the support of Alexandria's DV program throughout the process, and several organizations expressing interest at the FY23 CoC Competition introductory meeting. It was highlighted that several local organizations have experienced a lot of recent turnover and some restructuring, which may have pushed them out of position to apply for a federal opportunity at the current time. To ensure that future opportunities are not left on the table, the Priorities Committee recommends that the Governing Board establish and working group to prepare proposal(s) for the FY24 HUD-DV Bonus opportunity in early CY24. The work group should consist of representatives from Alexandria's Domestic Violence Program and CoC Lead Agency Support staff, as well as organizations that have shown past interest in the opportunity.

New & Renewal Project Ranking:

The Priorities Committee's last responsibility was to rank the bonus proposals along with all renewal projects in HUD's two-tiered Project Priority Listing. Programs in the first tier represent a community's high priority programs leaving those in the latter at risk of losing funding. Tiers are divided by the community's Annual Renewal Demand (ARD), which is **\$876,519** for the Alexandria CoC. Details on how tiers must be divided are listed below:

1. Tier 1 – 93% of CoC's ARD = **\$815,163**
2. Tier 2 – 7% of CoC's ARD plus amount applied for via HUD-CoC Bonus Project Funding, including all applications for DV Bonus
 - Tier 2 projects (excluding DV Bonus) will receive score out of **100** (CoC score: **50**, Tier 2 rank: **40**, housing first: **10**)
3. DV Bonus
 - DV Bonus projects will receive score out of **100** (CoC score: **50**, community need: **10**, collaboration with DV services: **10**, applicant experience: **15**, victim-centered practices: **10**, lived experience input: **10**)

To inform the project rankings on HUD-CoC Programs, the Priorities Committee utilized 2023 Performance & Compliance Scorecards, 2023 Notice of Intent, and the Gaps & Needs Committee's community needs recommendations. Specific ranking metrics for new and renewal programs are listed in the 2023 HUD-CoC Ranking Criteria Chart.

Recommendations & Approval:

As in typical years, the Tier 1 threshold is set below the CoC's Annual Renewal Demand, meaning some renewal dollars had to be put at risk. Starting with that premise, the Priorities Committee focused on the best performing housing programs in HUD-CoC program monitoring, Alexandria Housing First. The PSH program recorded the highest score of any program within System Performance outcomes in FY23, and while their overall Performance Monitoring score declined from last year, points lost were due to staffing constraints that have since been resolved. Following Alexandria Housing First in ranking was HUD-Rapid Rehousing (RRH), which was the only program to not post a lower overall Performance Monitoring score this year than in FY22. Alexandria Housing First, and HUD-RRH were ranked 1st and 2nd, respectively, in alignment with their monitoring results.

Next, the Committee focused on the end of the ranking list and discussed where to place the undeveloped project, and which existing project to put partially at risk. Considering the conditions that were placed on the only new project proposal submitted, the Priorities Committee decided to rank that project last, placing it entirely in Tier 2. Approximately \$58k remained to be put at risk in Tier 2, and the Committee elected to rank Notabene PSH in this position as the lowest performing program in each of the last 5 years. It was also recommended that if the \$58k in HUD-CoC funding is de-obligated from the program as a result of the FY23 Competition, that the remaining budget continue to support the single-units in the Notabene program, which have historically performed better than the family condos. Notabene was ranked 5th, with approximately \$58k of its budget in Tier 2, and New Hope's Bonus PSH Expansion was ranked 6th, subject to Governing Board approval of the new project application.

Filling in the middle positions, the Priorities Committee aligned with FY23 Monitoring Scores, placing the HMIS Analyst in 3rd, and Shelter Homes of Alexandria in 4th. A table of the final FY23 HUD-CoC Rankings is listed below:

FY23 Rank	Organization	Program
1	New Hope Housing	Alexandria Housing First
2	New Hope Housing / Carpenter's Shelter	Alexandria RRH
3	Alexandria OCS	HMIS Analyst
4	Sheltered Homes of Alexandria / Alexandria CSB	SHA PSH
5	Alexandria CSB	Notabene & Family Condos
6	New Hope Housing	Alexandria PSH Expansion